

To: Yeh, Alice[Yeh.Alice@epa.gov]
From: Juan_Somoano@oxy.com
Sent: Tue 10/25/2016 1:18:42 PM
Subject: Quick question I hope

I know we'll be catching up this afternoon, but one item Mike has been asking me about is the specific basis for the press release \$165mm estimate for RD costs relative to the \$1.4b, which of course made the rounds with senior management. I've reviewed the ROD tables and supporting backup you generously forwarded, but still can't quite get to that specific value. The closest I can match is to sum a variety of pre-construction tasks in Table 34, and not include contingency. Can you provide any insight? Thanks!